

JASON JENNINGS FOR CONGRESS

U.S. House of Representatives • Democrat • Maryland's 4th Congressional District



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April 20, 2008

Montgomery County Democratic Central Committee
Attention: Congressional District 4 Special Election
3720 Farragut Avenue, #303
Kensington, MD 20895-2195

Re: MD-04 Special Congressional Election

Dear Honorable Members of the Montgomery County Democratic Central Committee,

My name is Jason Jennings and I am electronically submitting this letter as an indication of my desire to be recommended as the Montgomery County Democratic Central Committee democratic primary nominee. I recognize that the Committee will have many difficult questions for me and I will be prepared to answer them. If you have any questions, you may reach me at (240) 501-0450 or the email address in the header.

Thank you,

A handwritten signature in black ink that reads "Jason Jennings". The signature is written in a cursive, flowing style.

Jason Jennings

Jason Jennings, MBA, MPM
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(240) 501-0450 • jason@jenningsforcongress.com

Web Site:

jasonjenningsforcongress.com

Education

M.B.A., Finance, Robert H. Smith School of Business, University of Maryland at College Park, 1996
M.P.M., Public Sector Financial Management, School of Public Policy, University of Maryland at College Park, 1996
B.S., Aerospace Engineering, University of Maryland at College Park, 1993

Professional Associations

American Water Works Association
Water Environment Federation

Organizational Affiliations

Rainbow Community Development Center – Silver Spring, MD; Board Member
VIDA – North Potomac, MD; Board Member
La Unidad Latina, Founding Member, Washington, DC
Metro Professional Chapter
Southern Christian Leadership Conference – Prince George's County Chapter; Member

Community Activities

Howard University Student Leadership Institute, Presenter
Potomac River Watershed Cleanup, Adopt-a-Crag Northwest Branch Park – Silver Spring; Volunteer
Call to the Village – Clinton, MD; Volunteer
Development of Financial Literacy Information for Dissemination in Prince George's and Montgomery counties

Work Experience

Consultant, Black & Veatch Corporation (June 1997 – present)

Mr. Jennings serves as a Consultant on a variety of projects for water utilities, including financial planning and rate design, bond feasibility studies, best practices and benchmarking, organizational strengthening and governance studies, computer modeling, and complex project capitalization and tracking. Representative projects are presented below:

Water Industry Research

Water Utility Capital Efficiency, Awwa Research Foundation, Denver, Colorado - Project manager for study to find and develop water and wastewater industry best management practices for the capital program life cycle.

Succession Planning for a Vital Workforce in the Information Age, Awwa Research Foundation, Denver, Colorado - Served as project coordinator for study to assess the current workforce demographics, identify future shortfalls in critical and technical workforce skills, and provide guidance on creating a succession plan for utility workforces.

Management Studies

Field Operations Efficiency and Staffing Study, Bucks County Water and Sewer Authority (BCWSA), Warrington, Pennsylvania - Conducted extensive site visits and evaluations of BCWSA's water and wastewater system facilities, interviews with supervisors and field staff, documentation review, and field operational data analysis.

Management Audit, Pima County Wastewater Management Department, Tucson, Arizona - Study involved assessing the financial and managerial capabilities of the department.

Financial Feasibility Studies

Sewer Surcharge Study, Howard County, Maryland - Conducted engagement to support client calculation of sewer surcharges in accordance with current industry practices for commercial and industrial customers, as well providing assistance in handling food service establishment.

Bond Feasibility Study, Louisville Water Company, Louisville, Kentucky - Assisted effort to prepare an engineering report to support issuance of over \$80 million in water revenue bonds.

Proxy Advisory and Corporate Governance Analyst, Institutional Shareholder Services (January 1997 – June 1997)

Provided comprehensive proxy research and informed vote recommendations for U.S. based shareholders' meetings to institutional investors. Produced research reports based on ISS benchmark policies, which leverage empirical research on the impact of proxy issues on shareholder value and reflect best practices in corporate governance.

Telecommunications Technician, University of Maryland Department of Communication and Business Services [now Office of Information Technology] (June 1991 – January 1997)